



29 September 2015

Honourable Alan Mclsaac
Minister of Agriculture and Fisheries
Government of Prince Edward Island
5th Floor Jones Building
PO Box 2000
Charlottetown, PE C1A 7N8

Dear Minister Mclsaac,

I have been honoured to welcome you to your new role as Minister of Agriculture and Fisheries and as a member of our Cabinet team, and for the collaborative work we have begun in the past few months. Together, we will work to fulfill the trust that Islanders have placed in us to lead with integrity and purpose, as we build a prosperous, caring and engaged society for the people of Prince Edward Island. We have a clear and coherent plan to enhance PEI's quality of life, to advance our economic growth, and to build strong community across our Island, as outlined in the Speech from the Throne, and your Department will play an important part in achieving those goals.

As a Government, we are committed to openness and transparency, and to the highest standards of ethical conduct in our decision-making and governance processes. We will be accountable for our actions, and we will increase opportunities for Islanders to engage in shaping our future path and in carrying out the work of Government. You and your colleagues play a crucial role in fulfilling those commitments.

I look to you to ensure adherence to the strengthened measures that are being put in place for expense disclosure by Ministers and senior officials; to be frugal in conducting your duties; to deal with citizens and clients in a fair, transparent and balanced way; and to ensure open, merit-based processes for hiring and board appointments within your area of responsibility.

I also encourage you to commit to making sure that Prince Edward Island Government services can be easily accessed by our citizens, community groups and businesses. As we work internally and with regional governments to reduce unnecessary regulation and improve service delivery, I welcome your ideas and leadership.

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Our work over the coming term of office will be shaped by our commitments to the people of Prince Edward Island as set out in our campaign document, *Let's Work Together!* We have set out a plan to build a prosperous economy, achieving growth above national averages, and develop a stronger society through the three integrated priorities of people, prosperity and engagement. Working across Cabinet, Government and community, we will strive to put in place the best supports for all Prince Edward Island residents, to allow them to meet challenges and to flourish as individuals and families. We will create more opportunities for business, trade and jobs. And we will strive to put Prince Edward Island on the map as an innovative leader.

I look to you to help our Government achieve these goals by taking action to ensure Prince Edward Island has the physical infrastructure necessary for economic and community development and that the energy future for PEI is secure, sustainable and affordable.

The Department of Agriculture and Fisheries is a newly-constituted Department and, working with your Deputy Minister, your first aim is to build a strong and cohesive effort that engages Islanders to work together to advance our primary industries and build an integrated approach to our food development, production and sales.

In this context, I ask to you place particular priority on the following areas:

- Supporting the growth and sustained development of all elements of agriculture, fisheries and aquaculture on PEI to ensure economic and community prosperity and job creation, including strategies that encourage new product and new market developments;
- Actively protecting, through leading science and community engagement, the means of ensuring the ongoing strength of our resource sectors and the promotion of environmental stewardship;
- Contributing to the PEI sales effort through the active participation of leading producers and processors of primary resources; and
- Collaborating with the Minister of Economic Development and Tourism in the Canada's Food Island Strategy by ensuring the active engagement of farmers, fishers, and processors and linking to market and product development opportunities that place PEI among the world leaders in food production and innovation.

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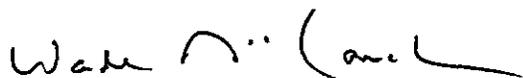
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All of this work can and will only be accomplished through active engagement with Government and community partners. To this end, I expect you to build positive and constructive relations with farmers, fishers, processors, researchers and industry, as well as interested community groups.

I also look to you to develop and maintain effective, trusting relationships with your Deputy minister and departmental officials. Our dedicated and professional public service is vital to the attainment of our goals as a Government, including careful, prudent management to achieve our commitment of a balanced budget in 2016-17. Your Deputy Minister is your primary source of support in achieving your responsibilities as outlined above. Within this context, your Deputy Minister is ultimately accountable to me, through the Clerk, for supporting you in a manner consistent with the duly-approved policies of Government, and the overall agenda and direction of Government. I ask you to bear these dual accountabilities in mind as you continue to develop your working relationship with your Deputy.

These are exciting times for Prince Edward Island. I am confident that, working together, we will make great strides to fulfill the potential and opportunities of our Province and our residents and ensure that we can face the future strong, proud and optimistic.

Sincerely,

A handwritten signature in black ink that reads "Wade MacLauchlan". The signature is written in a cursive style with a long horizontal stroke at the end.

Wade MacLauchlan
Premier

c. John Jamieson, Deputy Minister